Agenda: Three-Day Professional

DAY 1 9:30 AM – 5:30 PM

Module 1

Relationships Management Overview

- Provide a macro-level overview of Relationships Management, Collaboration Systems, and Industry Trends
- Discuss the central common issues in complex programs, projects, and business arrangements, as well as challenges and opportunities

Module 2

Relationship Management and Collaboration Framework Reference Model

- Introduction to Collaborative Relationships Management Frameworks
- Relationship or Collaboration Management Charter Foundations of a Collaborative Business Relationship
- Defined Open Book Pricing, Compensation, Incentivization, Mutual Value Creation, and Information Sharing

DAY 2

9:30 AM - 5:30 PM

Module 3

Implementation — Developing and Operationalizing Relationship Management and Collaboration Frameworks

- Collaborative Convergence Process The key to shifting the mindset and achieving optimum collaboration
- Developing and operationalizing the ISO 44001 joint relationship charters and corporate relationship management plans

Module 4

Implementation - Managing Relationships and Creating Mutual Value

- Working in Teams Collaborative Behaviours, Conversational and Emotional Intelligence
- Relationship Performance Management, Continuous Improvement, Innovation, Integrated Risk Management, Enablement Management, Issues Management, Information Sharing, and Continuity Management
- Introduction to interest-based negotiation, issue management and resolution
- Continuous Value for Money Analysis

DAY 3

9:30 AM - 5:30 PM

Module 5

Internal Systems and Oversight – ISO 44001 CRMP

 ISO 44001 Corporate Relationship Management Plan – Internal policies and systems to support effective collaboration and strategic relationship management

Module 6

Relationship-Based Contracting Management (Relational Contracting)

- Overview of standard sourcing models
- Procurement Relational Assessment Understanding to what degree structured collaboration is required
- Relational Contracting Management Outcome-centric sustainable procurement and partnering model
- Strategic Fit Assessment with potential or existing partners
- · Enablement-based partner selection

Module 7

Managing Transitions

- Introduction to collaborative change and transition management
- Managing cultures

15-minute breaks are planned for 11:30 AM and 3:30 PM, as well as a 45-minute break at 1:00 PM. All times listed above are in Eastern Time Zone.



Instructors & Facilitators

Our Instructors and Facilitators include industry thought leaders and leading practitioners in collaboration, complex projects delivery and relationships management.



Andy Akrouche, MBA Lead Instructor and Facilitator

- Founding partner of Strategic Relationships Solutions Inc. (SRS), a knowledge-based strategic alignment, procurement, and relationships management firm in its 20th year, helping clients succeed in complex programs, projects, and modernization initiatives.
- Chair Canadian ISO 44001 Committee, collaborative business relationship management.
- Managing Director Institute for Collaborative Working Canada. ICW has been the driving force behind ISO 44001.
- Former VP of Operations Management Services at Digital Equipment Corporation Identified the need for a new business relationship approach to sourcing, structuring, and managing business arrangements to achieve success.
- Member of the Canadian ISO mirror committee on IT governance, ITSM, Business Process Outsourcing and Architecture and Performance Management.
- Executive Director of the SRS Centre for Collaborative Stakeholder Relationships. The Centre provides thought leadership, advisory, and implementation support services for complex programs, projects, and multi-stakeholder business arrangements.
- Author of "Relationships First: The New Relationship Paradigm in Contracting" Third Edition 2017.
- Andy delivers executive seminars and training programs on ISO 44001, Relationships Management, Collaborative Working, Relationship-sourcing and Collaborative Contracting, Outsourcing, ASD, Commissioning, and PPP Management.
- Andy holds a Master's degree in Business Administration from the University of Ottawa.



Mario Lagrange, MS, PMP

- Mario is a strategic advisor with Strategic Relationships Solutions Inc. with over 39 years of combined experience
 at the Department of National Defence in aerospace engineering, defense procurement, commissioning, in-service
 support delivery, project management, organizational relationships management, material acquisition, and program
 sustainment.
- In the past few years, Mario has been the co-lead on several engagements where he and the SRS team developed and operationalized significant relationship management and collaboration frameworks.
- Mario holds a Master's degree from Royal Military College and a Master of Applied Science (Aerodynamics) degree from the University of Toronto. He is a Flight Test Engineer graduate of the US Air Force Test Pilot School. A Professional Engineer and a Project Management Professional. Mario sits on the Council of the Canadian Aeronautic and Space Institute.
- Naval career in the Royal Canadian Navy (RCN) for 38 years, retiring as Rear-Admiral.
- Has experience in uniform in every aspect of the lifecycle management of naval systems based on early employment and senior appointments as Head of Navy Training, Assistant/Deputy to the Commander of the Navy, Defence Attaché to the United States, and Chief of Staff of the Department of Defence Materiel Group.
- As a Director-General and Public Servant for a decade, he guided Project Managers in acquiring complex platforms (ships for the RCN and armored and logistics vehicles for the Canadian Army) and the competence development initiative for Project Managers.
- Was intimately involved in shaping and implementing Canada's National Shipbuilding Strategy, providing him an understanding of the challenges of developing a program of national scope and strategic importance.
- Has developed and employed advanced models of procurement/contracting.
- Focuses on researching best practices and relevant details to inform strategic perspectives when addressing problems.
- Well informed on governance as a critical enabler to successful complex project execution.
- Convinced of the importance of creating and sustaining a collaborative relationship amongst all stakeholders as THE critical enabler to delivering optimal outcomes in complex endeavours.



Ian Mack, CMM, CD

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Eric Bloom
Lead Instructor and
Facilitator

- Founder and Executive Director of the IT Management and Leadership Institute.
- Founder and president of OfficeInfluence.com.
- Amazon #1 bestselling author of the book "Productivity Driven Success: Hidden Secrets of Organizational Efficiency."
- Author of the books "Office Influence: Get What You Want from the Mailroom to the Boardroom" and "Manager Mechanics: Tips and Advice for First Time Managers."
- Former nationally syndicated columnist, CIO.com contributor, ITworld.com contributor.
- Certified Professional Coach.
- Certified Professional Speaker (CSP) and Virtual Certified Speaker (VCS).
- Past President of National Speakers Association (NSA) New England.
- IDC Research Advisor.
- He is also a recognized thought leader in maximizing the value of technical skill and knowledge through enhanced interpersonal communication, emotional intelligence, and influence.



Monty Mukerji, MBA, PMP

- Monty works with leading public and private organizations to establish and operationalize collaborative relationships. Monty was Senior Director of the Public Works and Government Services Canada's (PWGSC) Acquisitions Branch. During that time, he enabled multi-billion-dollar defense and information technology systems for major Crown projects.
- Monty has over 35 years of experience managing complex programs. Monty is a certified Project Management Professional and Relational Contracting Management Instructor. He promotes a collaborative approach to structuring and managing complex relationships, particularly for inter-departmental team building, alignment, and a collegial decision-making process. He holds an MBA from St. Mary's University in Halifax.



Barbara Odenwald, MA

- Barbara is a passionate leadership coach and communications specialist with over 22 years of
 experience building organizational capacity and facilitating professional/executive development.
 Her clients span the corporate, not-for-profit, and public sectors. She works collaboratively with
 clients to identify opportunities at the leadership or team level to customize and deliver tools and
 content based on sound assessments and clear goal-setting.
- With a passion for innovation, change management, effective collaboration, and problem-solving, she helps people and organizations excel as life-long learners, innovators, sustainable learning organizations, and leaders in their industry. Barbara holds two degrees and certificates in her field from UBC and MIT and is a Conversational Intelligence coach.

Contact us

For more information about our programs and services, please contact us at <u>Relationships@srscan.com</u> or Andy Akrouche directly at +1 613-290-5921 and and andy.akrouche@srscan.com